

Nonclinical Statistics & The Assay Capability Tool

Cambridge Discussion Group, Oct 2016
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Based on work performed at Pfizer Neusentis:

**Joint winners of 2015 RSS/PSI award for Statistical
Excellence in the Pharmaceutical Industry**

Presentation Structure

- Role of nonclinical statisticians within the pharmaceutical industry
- Challenges facing nonclinical statisticians
- The Assay Capability Tool (ACT)
 - Brief creation history
 - Structure and potential for influence on scientists and projects
 - Internal adoption and external promotion

Nonclinical Statisticians

- What is the most common perception of statisticians in the Pharma Industry?
 - Clinical statisticians, designing and analysing clinical studies
- Statisticians support all phases of drug discovery, development, manufacturing & commercialisation
 - Specialist “nonclinical” groups supporting scientists within **early Research**, Drug Safety, Pharmaceutical Sciences, Manufacturing
 - “Clinical” groups supporting Phase I to IV trials, health economics
 - Unified purpose of promoting statistical excellence, championing statistical influence, and ensuring statistical support for all projects and products

Nonclinical Statisticians Supporting Research


- Provide statistical support to all research activities from drug target identification through to drug candidate selection for clinical trials
 - Design, randomisation, analysis, reporting of experiments
 - Assay development, characterisation and monitoring
 - Training in basic statistical methods
 - Software support and provision
 - Publication support
 - Protocol reviews
- Point of contact for discipline group (e.g. in vivo team), platform line (e.g. Medicinal Chemistry) or member of drug project team
- Remit to influence statistical awareness, research conduct, data quality and decision making

Challenges Supporting Research

- By the time a drug (compound) enters clinical trials, its effectiveness or other issues are already “baked in”
- Statistical resources should be focused on adding value whilst we are searching for the candidate compound
 - It’s too late (and costly) by the time we are in the clinic
- Traditionally, the numbers of statisticians focused on early research are very low and the challenges are numerous:
 - No requirement for statistical involvement at any stage
 - Expectation on scientists to perform the work themselves
 - Many scientists have bad past experiences with statistics at University
 - Demonstrating “added value” can be tricky when it’s more than just $\downarrow N$
- Research statisticians need many “tools” in their support toolkit

What is the Underlying Problem?

External Research Perspective = Reproducibility



The screenshot shows the top navigation bar of the Nature journal website with links for Home, News & Comment, Research, Careers & Jobs, Current Issue, Archive, Audio & Video, and For Authors. Below the navigation bar, there is a breadcrumb trail: Archive > Specials & supplements archive > Challenges in irreproducible research. The main content area features a 'SPECIAL' banner with a 'See all specials' link. Below the banner is an illustration of three petri dishes, each with a pipette above it, representing a laboratory setting. The text below the illustration is titled 'CHALLENGES IN IRREPRODUCIBLE RESEARCH' and discusses the importance of replication and corroboration in scientific research, noting that results that seem robust in the lab may not stand the test of further studies. It mentions that Nature has published a series of articles about this issue and that the journal's editors and life sciences research journals have taken steps to improve transparency and robustness.

Challenges in Irreproducible Research [Nature, April 2013]

- “... it has become clear that biomedical science is plagued by findings that cannot be reproduced”
- “Science as a system should place more importance on reproducibility.”



The screenshot shows the top navigation bar of the Nature journal website with links for Home, News & Comment, Research, Careers & Jobs, Current Issue, Archive, Audio & Video, and For Authors. Below the navigation bar, there is a breadcrumb trail: Archive > Volume 496 > Issue 7443 > Column: World View > Article. The main content area features the text 'NATURE | COLUMN: WORLD VIEW' and a small icon of a person. Below this is a portrait of Jonathan F. Russell and the article title 'If a job is worth doing, it is worth doing twice'. The article text reads: 'Researchers and funding agencies need to put a premium on ensuring that results are reproducible, argues Jonathan F. Russell.' The date '03 April 2013' is displayed below the article title.

What is the Underlying Problem?

External Research Perspective = Reproducibility

The past 10-15 years have seen a large increase in publications on the need for improved experimental design, conduct and statistical analysis


- 2003: Principles: The need for better experimental design



- “Many scientists ignore the basic principles of experimental design, analyse the resulting data badly, and in some cases reach the wrong conclusions”

What is the Underlying Problem?

External Research Perspective = Reproducibility



Pharmacology & Therapeutics
Volume 115, Issue 1, July 2007, Pages 148–175

July 2007

Clinical attrition due to biased preclinical assessments of potential efficacy

Mark D. Lindner

Raise standards for preclinical cancer research

C. Glenn Begley and Lee M. Ellis propose how methods, publications and incentives must change if patients are to benefit.

Nature, March 2012

Comments, Opinions, and Reviews

Good Laboratory Practice
Preventing Introduction of Bias at the Bench

Stroke, 2009

Malcolm R. Macleod; Marc Fisher; Victoria O'Collins; Emily S. Sena; Ulrich Dirnagl; Philip M.W. Bath; Alistair Buchan; H. Bart van der Worp; Richard Traystman; Kazuo Minematsu; Geoffrey A. Donnan; David W. Howells

PERSPECTIVE

Nature, October 2012
doi:10.1038/nature11556

A call for transparent reporting to optimize the predictive value of preclinical research

Story C. Landis¹, Susan G. Amara², Khusru Asadullah¹, Chris P. Austin⁴, Robi Blumenstein⁵, Eileen W. Bradley⁶, Ronald G. Crystal⁷, Robert B. Darnell⁸, Robert J. Ferrante⁹, Howard Fillit¹⁰, Robert Finkelstein¹, Marc Fisher¹¹, Howard E. Gendelman¹², Robert M. Golub¹³, John L. Goudreau¹⁴, Robert A. Gross¹⁵, Amelle K. Gubitza¹, Sharon E. Hesterlee¹⁶, David W. Howells¹⁷, John Huguenard¹⁸, Katrina Kelner¹⁹, Walter Koroshetz², Dimitri Krainc²⁰, Stanley E. Lazic²¹, Michael S. Levine²², Malcolm R. Macleod²³, John M. McCall²⁴, Richard T. Moxley III²⁵, Kalyani Narasimhan²⁶, Linda J. Noble²⁷, Steve Perrin²⁸, John D. Porter¹, Oswald Steward²⁹, Ellis Unger³⁰, Ursula Utz¹ & Shai D. Silberberg¹

OPEN ACCESS Freely available online

June 2010 PLOS BIOLOGY

Perspective

Improving Bioscience Research Reporting: The ARRIVE Guidelines for Reporting Animal Research

Carol Kilkenny^{1*}, William J. Browne², Innes C. Cuthill³, Michael Emerson⁴, Douglas G. Altman⁵



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Science The World's Leading Journal of Original Scientific Research

Science Home Current Issue Previous Issues Science Express

Home > Science Magazine > 22 November 2013 > Couzin-Frankel, 342 (6161): 922-925

Article Views

- Summary
- Full Text
- Full Text (PDF)

Article Tools

Science 22 November 2013:
Vol. 342 no. 6161 pp. 922-925
DOI: 10.1126/science.1226192

NEWS FOCUS

When Mice Mislead

Jennifer Couzin-Frankel

Nov 2013

What is the Underlying Problem?

External Research Perspective = Reproducibility

The screenshot shows the Science journal website interface. At the top, it says "Science The World's Leading Journal of Original Scientific Research, Global News, and Commentary." Below that are navigation links: "Science Home", "Current Issue", "Previous Issues", "Science Express", "Science Products", "My Science", and "About the Journal". The main content area shows the article "When Mice Mislead" by Jennifer Couzin-Frankel, published on November 22, 2013. The article is categorized under "NEWS FOCUS". A small image of a laboratory setting with a mouse is visible on the right side of the article preview.

Nov 2013

- “Many animal studies are poorly done, they say, and if conducted with greater rigor they'd be a much more reliable predictor of human biology”
- “Sometimes the fundamentals get pushed aside – the basics of experimental design, the basics of statistics”
Lawrence Tabak, Principal Deputy Director of the NIH
- Article highlights issues with “miniscule” sample sizes and lack of randomisation & blinding
- During 2014, Science brought in a new statistical editorial board

What is the Underlying Problem?

External Research Perspective = Reproducibility



Doug Altman & Martin Bland
series in BMJ
1994 onwards

Journal List > Br J Pharmacol > v.163(2); May 2011 > PMC3087124

Br J Pharmacol. May 2011; 163(2): 207.
doi: [10.1111/j.1476-5381.2011.01252.x](https://doi.org/10.1111/j.1476-5381.2011.01252.x)

**Multiple Journals
May 2011 onwards**

Statistics: all together now, one step at a time

[Gordon B Drummond](#)¹, [David J Paterson](#)², [P McLoughlin](#)³ and [John C McGrath](#)⁴

WEB COLLECTION

Statistics for biologists

Home | Practical guides | Statistics in biology | Points of Significance | Other resources

Since September 2013 *Nature Methods* has been publishing a monthly column on statistics called "Points of Significance." This column is intended to provide researchers in biology with a basic introduction to core statistical concepts and methods, including experimental design. Although targeted at biologists, the articles are useful guides for researchers in other disciplines as well. A continuously updated list of these articles is provided below.

Nature Methods, Sept 2013 onwards

In search of preclinical robustness

Ian S. Peers, Peter R. Ceuppens and Chris Harbron

Systematic engagement of statisticians in preclinical research could help address the weaknesses that are undermining the likelihood of subsequent success in drug discovery and development.

NATURE REVIEWS DRUG DISCOVERY | CORRESPONDENCE

Can you trust your animal study data?

Ian S. Peers, Marie C. South, Peter R. Ceuppens, Jonathan D. Bright & Elizabeth Pilling

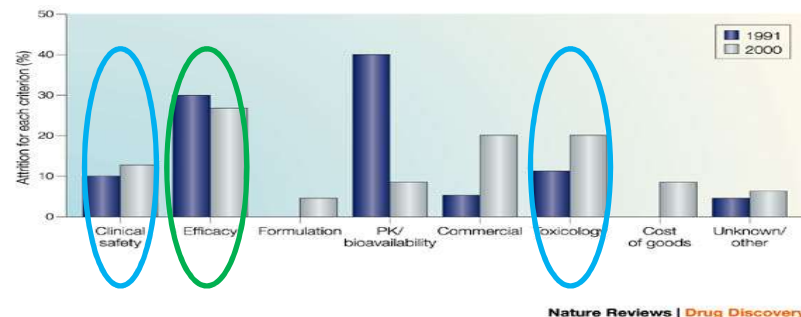
Nature Reviews, Drug Discovery October 2012 & June 2014

What is the Underlying Problem?

Pharmaceutical Industry Perspective = Attrition

Risk of a compound progressing to FIH and through later stage Clinical Trials supported by insufficient, weak or biased evidence

- 2004 Nature article: ~ 60% of attrition during clinical trials in 2000 was attributed to lack of efficacy and safety



- Pfizer had already launched its Attrition Taskforce teams initially focussed on late stage trials
- By 2009 the internal teams were focussing on data underpinning the transition of a project into the clinic
 - Research Statistics asked to assess the risk of progressing late stage discovery assets to First in Human studies

What is the Underlying Problem?

2009 Research Statistics review recommendations

- Insufficient awareness of the impact deficiencies can have on the quality of decision-making
- Two key recommendations were:
 - 1) Greater transparency:** in assay design and execution, and increased communication of assay characteristics
 - 2) A cultural shift:** projects/scientists should consider how pre-clinical assay package informs subsequent development in terms of quantitative risk evaluation
- 2010 ACT created: understand an assay's capability to meet the requirements of a drug project, explicitly stating its limitations to ensure appropriate interpretation of the data

What is the Assay Capability Tool?

- A set of thirteen questions guiding scientists and project teams during the development and use of in vitro and in vivo assays
 - Promotes easy to follow but absolutely essential experimental design and analysis strategies
 - Documents strengths, weaknesses and precision of an assay
 - Provides transparency on appropriate interpretation of an assay's results in the light of its current capabilities
- Represents distilled experience of >3 decades of statistical support to Pfizer lab scientists packaged into a user friendly format targeting:
 - Data generation process
 - Decision making process

It's all about **Data Quality** and **Decision Making**

- Scientists want:
 - To produce data that can be used with confidence to make informed decisions
- Drug Project Teams need:
 - To understand the context in which the data were generated
 - Understand the limitations and appropriate interpretation of the data
- Senior Leaders require assurance that:
 - Appropriate and integral data are collected and used
 - The data have been interpreted appropriately
 - The risks associated with the interpretation of the data are understood and explicitly stated

Three Domains of the ACT

1. Aligning Assay Capability with Project Objectives:

- Does the assay enable decision making?
- What does a successful result look like?

Key Considerations	Current Status / Recommendations to address gaps
Are the project team's scientific objectives for running the assay recorded in a protocol/SOP?	
Has the project team adequately pre-defined what a successful assay outcome looks like in order to guide decision making?	
Is the experimental design described in the protocol/SOP and aligned closely with the objectives?	

Three Domains of the ACT

2. Enabling Assay Capability by Managing Variation:

- Was the assay soundly developed, does it deliver consistent results and is it tracked over time?
- Have we identified/removed/controlled sources of variability and understood the impact on sample size and precision of results?

Enabling Assay Capability by Managing Variation

(Are we achieving required precision and using resources efficiently?)

Key Considerations	Current Status / Recommendations to address gaps
Are the assay's development and validation fully documented?	
Have the sources of variability present in the assay been explored?	
Is the proposed sample size/ level of replication fit for purpose?	
Is there a comprehensive protocol /SOP detailing <i>key assay characteristics</i> ?	
How is assay performance monitored over time? What is the plan for reacting to signs of instability?	

Three Domains of the ACT

3. Objectivity in Assay Conduct:

- Have randomisation/blocking/blinding been used and potential for subjectivity in assay conduct, data handling/analysis considered?
- Are there inclusion/exclusion criteria & rules for outlier exclusion?
- Has an analysis that is appropriate for the design been identified?

Objectivity in Assay Conduct (Are results likely to be reproducible?)

Key Considerations	Current Status / Recommendations to address gaps
Are inclusion/exclusion criteria for the assay specified in the protocol/SOP?	
Is the management of subjectivity in data collection and reporting defined in the assay protocol/SOP?	
If the raw data are processed (e.g. by summarization or normalization) prior to analysis, is the method for doing this specified in the study protocol/SOP?	
Are rules for treating data as outliers in the analysis specified in the protocol/SOP?	
Is the analysis specified in the study protocol /SOP? Is it fit for purpose?	

Influencing Data Generation: ACT and Scientists

Mouse Formalin Model [Project A]	Aligning Study Capability with Project Objectives	Enabling Assay Capability by Managing Variation	Objectivity in Assay Conduct
<p>Confidence in Decision Making using Data from this Assay (Low/Medium/High)</p>	<p>Medium</p> <p>Model of inflammatory pain, but size of a meaningful effect is unknown.</p> <p>Recommendation: further benchmark meaningful effect size and move from drug success being defined by a significant difference to vehicle.</p>	<p>Medium</p> <p>Sources of variation identified, but not all quantified and impact on sample size & precision not fully assessed; detailed protocol allows for reproducible experiment.</p> <p>Recommendation: assess impact of Batch/initial weight; create QC chart to monitor assay over time</p>	<p>High</p> <p>Randomisation, blocking & blinding routinely used; clearly defined inclusion / exclusion criteria exist; analysis method appropriate for design.</p>

	Technical Specification
Target Value	40% reduction in flinching compared with vehicle Recommendation: further benchmarking of meaningful effect size
Required Precision	>80% power to detect a 40% reduction in total flinches in the second phase of the formalin response (required SED=0.1 on log scale)
Required Replication	N=16 per group Recommendation: revisit calculations after batch/initial weight assessed

Influencing Decision Making: ACT and Projects

- Project teams process data from multiple assays from many sources for many (thousands) compounds
- The primary objective is to select one compound to progress to clinical trials
- When considering each compound a project team balances many properties (potency, safety, selectivity, pharmacokinetics etc), but what do they know about the assays providing the data?
- The ACT benchmarks the current capability of an assay, explicitly stating its limitations to ensure appropriate interpretation of the data

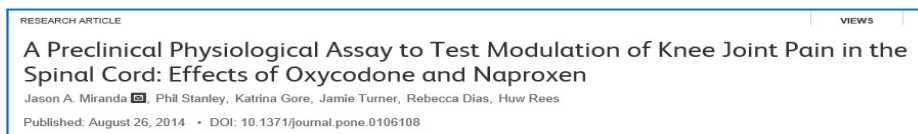
ACT Internal Pfizer Adoption

- Since 2013 the ACT has been created for many assays across many projects, but it is still work in progress
- It is promoted by statisticians within Pfizer, but it should be owned by the scientists creating assays
- With the aid of statisticians, project teams are starting to use the ACT to influence their decision making
- Goals are in place within statistical groups and many biological groups for its use, when projects are reaching key developmental milestones

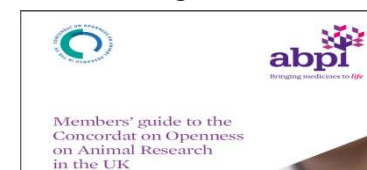
ACT External Sharing and Recognition

- In 2014 we initiated a series of external presentations and publications resulting in:
 - 5 external conference presentations and 3 external publications
 - Internal 2014 3Rs team award for development of a Joint Rotation model
 - Recognition of the ACT by the National Centre for 3Rs (UK) and ABPI
 - 2015 RSS/PSI award for Statistical Excellence in Pharmaceutical Industry

2014 August: PLOS One publication



2015: Associate of British Pharmaceutical Industry member's guide



2015 May: Joint winners of RSS/PSI award for Statistical Excellence in the Pharmaceutical Industry



2015 June: *Significance* Magazine [RSS/ASA]



2015 June: PR&P publication



ORIGINAL ARTICLE

Helping to drive the robustness of preclinical research – the assay capability tool

Katrina Gore & Phil Stanley

Research Statistics, Clinical Research, Pfizer, Cambridge, United Kingdom

The Headlines Keep Coming ...

ANNALS OF SCIENCE DECEMBER 13, 2010 ISSUE

THE TRUTH WEARS OFF

Is there something wrong with the scientific method?

By Jonah Lehrer

The New York Times

Sunday Review

Why Do So Many Studies Fail to Replicate?

Gray Matter

By JAY VAN BAVEL MAY 27, 2016

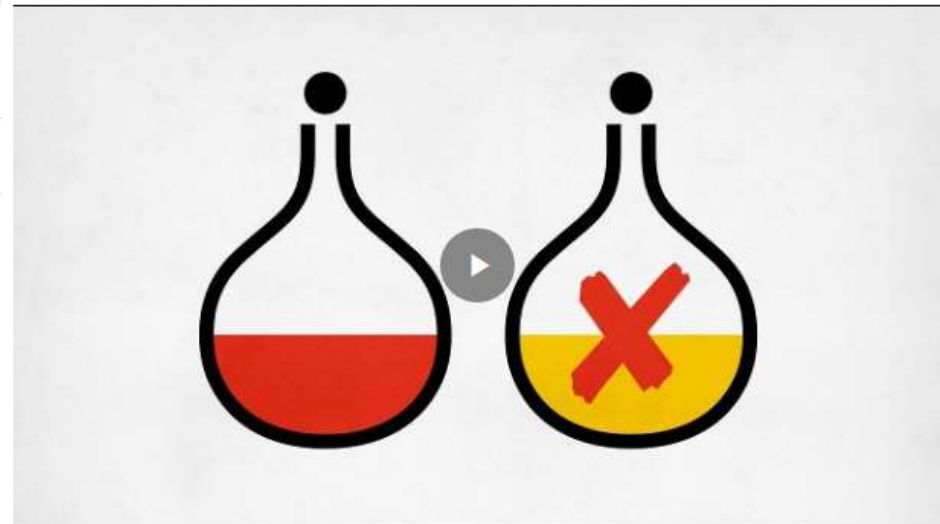


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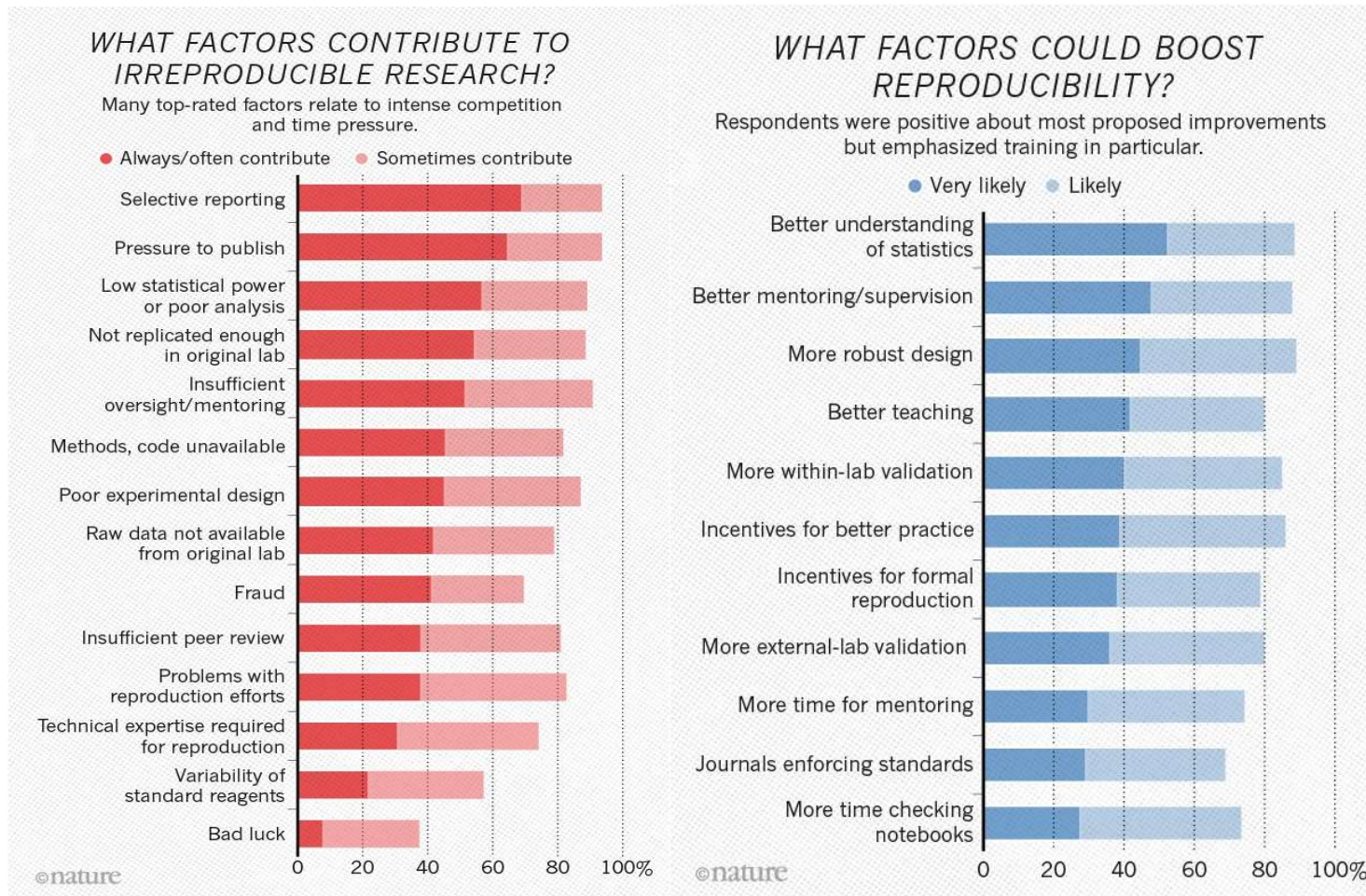
Is There a Reproducibility Crisis in Science?

By Nature Video on May 28, 2016



Is There a Reproducibility Crisis?

- A recent Nature survey asked 1576 researchers about reproducibility



Is Anything Fundamentally Changing?

- Journals and funding bodies are requiring more transparency in reporting, increasing space for methods and focusing on statistics
- Statistical articles within key biomedical journals are increasing and statisticians are getting more involved in the review process
- Scientists are starting to agree on terminology
- Tools / checklists / good practice are being shared and issues highlighted
- The impact of guidelines such as ARRIVE are being assessed (Intervention to Improve **C**ompliance with **ARRIVE** guidelines)
- IMI launched the Data Quality in preclinical R&D proposal
- NC3Rs Experimental Design Assistant has launched

Summary

- There are many challenges facing nonclinical statisticians
 - Tools such as the ACT enable greater visibility, extend the potential for impact and influence the quality of preclinical research
- Externally there are changes that give hope for a more robust and reproducible future for preclinical research
- A high proportion of the solutions highlight the importance of the basics of experimental design / statistical principles
 - Yet very few acknowledge the need for more statisticians ...



Acknowledgements

- Initial ACT co-developers
 - Kat Gore, Phil Stanley & Phil Woodward
- Global ACT development & launch team
 - Ed Kadyszewski, Kat Gore, Maya Hanna, Max Kuhn, Phillip Yates, Yanwei Zhang, Yao Zhang
- The ACT pilot groups
 - The many scientists at Pfizer Neusentis!
- NCS2016
 - Prof. Malcolm Macleod, Ros Walley, Prof. Andy Grieve